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## BUILDING MOMENTUM

New Business of £173.0m PVNBP (2020: £159.8m)

IFRS profit before tax of £5.1m (2020: £4.7m)

Assets under Administration of £1.22bn (30/06/20: £1.08bn)



Results and operations continue to be resilient in light of Covid-19 challenges

Japan proposition developed and awaiting end of Covid-19 restrictions in Japan

> Final dividend maintained at 2.65p per share (2020: 2.65p)





# IMPLEMENTING OUR GROWTH STRATEGY

## SHORT TERM (WITHIN 12 MONTHS)

## MEDIUM TERM (12-24 MONTHS)

## LONG TERM (24+ MONTHS)

- Japanese proposition to be launched with first distribution partner on new IT admin systems
- Extend deployment of new IT admin systems to existing IFA products
  - Agility to develop & administer future products, at speed.
  - Scalable for future growth.
  - Reducing future risk of legacy system issues.
  - Continuity of award-winning service & online proposition.

- Expansion of Japanese proposition to additional Japanese distributors
- Enhance initial systems implementation
- Migrate existing book to new system
- Cost efficiency target of £2.5m p.a.
   from new systems architecture

- Extension of Japan-style proposition outside Japan
- 'Next-generation' propositions

#### FY 2021 PROGRESS

## **ROUTE TO LAUNCH**

## POST LAUNCH BUILD

- Japanese regulatory approval received for new product filing
- New IT system developed and ready for the new product
- Operational models and systems tested and agreed with distribution partner
- Fund range set up, tested and ready for launch
- Product literature finalised and ready for launch
- Additional headcount added to Hansard Tokyo branch ready for launch. Current total of 12 employees.

- Distribution partner's Board to approve launch date and sign formal distribution agreement
- Sales-force training to be conducted
- Expecting launch timeline to be 2-3 months from lifting of Japanese Covid-19 restrictions.

- Distribution agreements with additional distribution partners
- Expansion of branch
  headcount to support local
  language administration and
  sales
- Optimisation of operational procedures and IT.



2021 v 2020 PVNBP TOTAL 8.3%



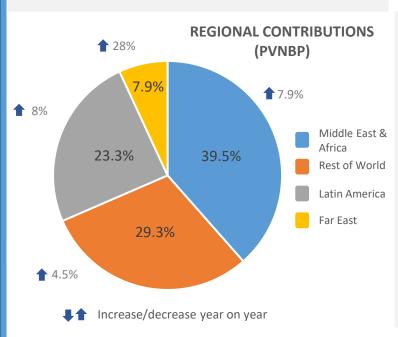


# BUILDING NEW BUSINESS

Despite the pandemic our new business PVNBP result was up on 2020.

Our approach to support our policyholders and our distributors throughout the year paid off.

- Giving flexibility to policyholders in difficulty
- Special offers for new policies
- Introduced electronic application signatures





#### **REGIONAL BREAKDOWN**

All regions were affected by COVID-19 restrictions

- Middle East & Africa held up well in light of changes to regulation, benefiting from a number of high net worth single premium policies
- Rest of World was up for the year showing resilience
- Latin America was hit hard by COVID-19 restrictions but managed to grow through higher net worth single and regular premium policies
- Far East was up as our activity to reinvigorate the region began to work
- In Japan we continued to work on completing our first distribution deal ready to bring our new proposition to market



# HANSARD EUROPE LITIGATION UPDATE

Exposures from outstanding writs of £22.7m (30/06/20: £23.4m)

Exposures are predominantly categorised as contingent liabilities under IFRS.

- Group action in Italy related to illiquid assets expected to be substantially covered by insurance.
- Litigants considering next steps in large appeal case in Belgium after Supreme Court case on statute of limitations supported Hansard's defences. Insurance claim initiated for partial coverage.
- Industry issue in Germany around cool-off notices resulting in large number of smaller claims.

Large case in Ireland – expected insurance coverage.









Summary Results	<u>FY 2021</u>	<u>FY 2020</u>	<u>% Change</u>	
New business sales – PVNBP	£173.0m	£159.8m	+8%	
IFRS profit before tax	£5.1m	£4.7m	+9%	
Underlying IFRS profit	£6.8m	£6.2m	+10%	
Operating cash surplus	£23.8m	£22.7m	+5%	
Assets Under Administration	£1.22bn	£1.08bn	+13%	
Value of In-Force <sup>1</sup>	£145.8m	£147.9m	-1%	
Final dividend per share	2.65p	2.65p	Unchanged	

<sup>&</sup>lt;sup>1</sup> Regulatory (solvency II or equivalent) basis.





Sales resilient across each of our regions despite the challenges of Covid-19.

Plan to address the improvement of new business margins remains as follows:

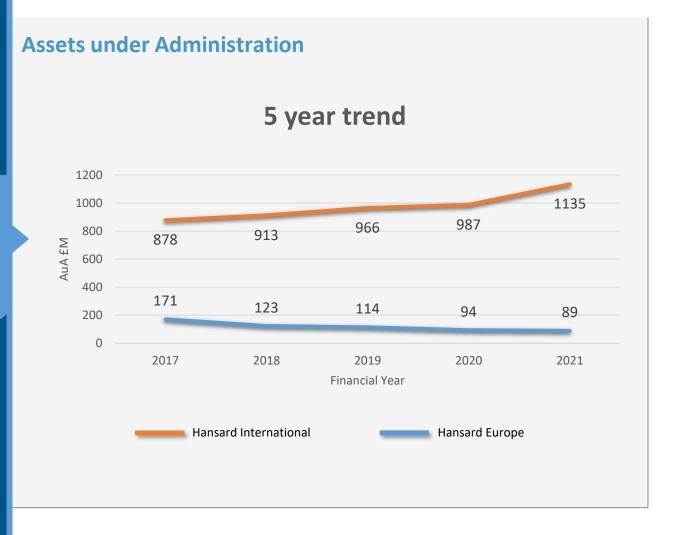
- i) Japanese business delivering additional scale.
- ii) New systems delivering recurring cost savings.

New Business			
	FY 2021	FY 2020	
Present Value of New Business Premiums	£m	£m	
Regular premiums	109.6	102.0	
Single premium	63.4	57.8	
PVNBP	173.0	159.8	
Annual Premium Equivalent ("APE")	23.1	24.0	
New Business Margin (PVNBP basis)	(0.5%)	(0.1%)	



Hansard International continues positive upward trend.

Hansard Europe closed to new business in 2013.





HI income resilient in face of impact of Covid-19.

IF

HE continues to run-off its business having closed in 2013.

Lower commissions paid and lower sales and marketing expenditure due to Covid-19 restrictions.

Additional administrative expenses as build out new Japanese proposition and IT systems.

RS - Abridged income statement	<u>FY 2021</u>	FY 2020	
	£m	£m	
Fees and commissions			
- Hansard International	42.3	41.4	
- Hansard Europe	3.0	3.3	
	45.3	44.7	
Investment and other income	0.5	2.5	
	45.8	47.2	
Origination costs	(16.4)	(18.0)	
Administrative and other expenses	(21.7)	(21.2)	
Strategic spend	(0.9)	(1.8)	
Litigation costs and other non-recurring items	(1.7)	(1.5)	
Profit for the period before taxation	5.1	4.7	
Tax	(0.2)	(0.2)	
Profit for the period	4.9	4.5	

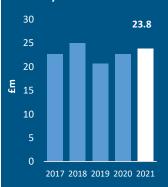


## **IFRS - Abridged balance sheet**

Deferred origination costs Other assets	£m 125.1	£m
	125.1	
Other assets		122.3
	15.2	16.4
Shareholder cash and bank deposits	63.5	60.8
Total assets	203.8	199.5
Deferred income	142.5	137.8
Other payables	36.7	35.8
	179.2	173.6
Net assets	24.6	25.9
Shareholders' Equity	24.6	25.9



## Operating cash surplus in year ended 30 June



## **Cash Flows**

Operating cash surplus		
Interest and other income		
Cash inflow from operations		
Investment in new business		
Capital expenditure		
Corporation tax		
Net Cash inflow/(outflow) before dividends		
Dividends paid		
Net Cash outflow for the year		

23.8	22.7
0.4	1.6
24.2	24.3
(16.5)	(19.1)
(3.8)	(3.0)
(0.3)	(0.1)
3.6	2.1
(6.1)	(6.0)
(2.5)	(3.9)

FY 2021

£m

FY 2020

£m

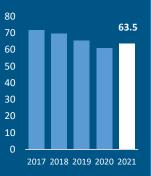
Operating cash flows up with higher AuA income and lower cash expenses.

Less cash spent acquiring new business.

Capital expenditure reflects the current investment in replacement administration systems.



## Shareholder cash balances at 30 June



Headline cash balance is allocated to a number of constituents before available cash can be identified.

## **Cash Liquidity**

#### **Total Group cash and deposit balances**

Less net shareholder payables
Less policyholder claims payable

Less net assets restricted within Hansard Europe \*

#### **Available Group cash and deposit balances**

<u>30/06/21</u> £m	<u>30/06/20</u> £m
63.5	60.8
(5.6)	(3.7)
(27.4)	(23.9)
(16.4)	(17.6)
14.1	15.6

 $<sup>\</sup>mbox{\ensuremath{^{\ast}}}$  Hansard Europe cash considered restricted until resolution of litigation claims.

Hansard Global plc dividends are limited to its available retained earnings.



## **Own Funds**

Value of In-Force

Risk Margin

Net Worth

**Total Own Funds** 

Own Funds per share: 106p (31/06/20: 108p).

Own Funds	<u>Own Funds</u>	
<u>30/06/21</u>	<u>30/06/20</u>	
£m	£m	
145.8	147.9	
(29.4)	(29.5)	
29.1	30.7	
145.5	149.1	

Net Worth incorporates deductions for probabilistic outcomes of litigation and other regulatory reserves. It also expenses rather than capitalises software costs and reflects the payment out of £6.1m dividends during the year.













IFRS profit before tax of £5.1m (2020: £4.7m)



Continued resilient financial and operational position



Japanese proposition ready to deploy upon resolution of Covid-19 restrictions



First stage of new IT systems delivered to support Japan launch



Final dividend of 2.65p per share maintained